

SECOND QUARTER 2024 RESULTS

August 2024

Disclaimer



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These forward looking statements are not based on historical facts but rather on management's expectations regarding future growth, results of operations, performance, future capital and other expenditures, competitive advantages, business prospects and opportunities. Statements in this presentation about our future plans and intentions, results, level of activities, performance, goals or achievements or other future events constitute forward looking statements. Wherever possible, words such as "anticipate", "believe", "expect", "may", "could", "will", "potential", "intend", "estimate", "should", "plan", "predict", or the negative or other variations of statements reflect management's current beliefs and assumptions and are based on the information currently available to our management.

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Agenda



- Operational Updates
- Financial Highlights
- Strategic Deliverables & YTD Progress
- Q&A



Robust Q2 Performance with Bais EPS Achieving NT\$18.68 per share



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Continued Expansion

• H2'24 revenue totals \$5.03bn, setting another historic high among the same period

Global CDMO





• Steady increase in top & bottom line. Revenue up 5% QoQ, develoering a quarterly historical high

- + 6 new clients additions, 14 new projects (molecules)
- + Acquiring US-based sterile injectable site with fill/finish capabilities, bolstering both small and large molecule CDMO operations

Global Commercial Sales





- Contributing 72% to total revenue
 - + USL consolidation effective on April 1st , successful commercial sales integration with TWi US business
 - + Promising drug & CHC sales in Asia market by delivering sales growth more than 90% compared to same period last year

Long Term Value Creation

- All major metrics hitting record high Gross profit of NT\$1.95bn, net profit of NT\$1.21bn, EPS of NT\$11.61
- Q2'24 marks the first complete quarter with USL under Bora Group. Financial performance is partially impacted by certain one-time items:
 - One time employee-related cost adjustments, acquisition related consulting fees, and regulatory fees all together for approximately NT\$400m.
 - Bargain purchase (negative goodwill): NT\$800m



Gross Profit $\frac{QoQ}{30\%}$

By excluding all the one-time adjustments, EPS would be NT\$7.80 in Q2, hitting the highest in the previous 5 quarters.

*Including output for internal operations

Global CDMO -

Growing Presence in the US Market for both small and large molucules



Plymouth + Maple Grove, Minnesota

- Oral Solids
 - hard-gelatin capsules (IR/MR)
 - tablets, coated/ uncoated (IR/DR/ER)
- Powders (oral and topical)
- Liquids (solutions)
- + Packaging & Serialization
- + logistics center





USFDA ME

Zhunan Facility

Oral Solid

- Tablets
- Capsules
- + Packaging & Serialization



Mississauga, Ontario

- Oral Solids (Tablets, Capsules)
- Semi Solids

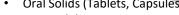
- + Packaging & Serialization



Market

US Facility







Topical



Zhongli Facility | & ||

cGMP

Tainan Facility

PIC/S GMP. TIFDA, @@C

Sterile Ophthalmic

- Solution, Suspension
- Nano-suspension
- Nano-emulsion
- Ointment
- Gel
- + Packaging & Serialization



- Semi solid (hormones)
- Oral suspension (hormones)
- Tablets (IR & ER)
- Capsules (IR & ER)
- + Packaging

Camden, Maryland

- Sterile injectables
- · Clinical & commercial non-viral aseptic fill/finish
 - Lyophilization
 - Vials filling
 - · Pre-filled syringe filling

Biologics

- mAb manufacturing
- Cell Line Development
- Cell Banking
- · Full Analytical
- Multiple 500L Single Use



Oral Solid

- Tablets
- Capsules
- Granule
- + Packaging

Global Commercial Sales –

Diversifying Product Portfolio & Target Markets to Boost Profitability



US Market

<u>Continued Portfolio</u> <u>Expansion + Diversification</u>

 Integration of USL & TWi platforms: More than 80 commercial products, including general generics, specialty generics, and PIV/ high-entry barrier generic

Product Launch

 Torpenz (Everolimus) Tablets – for benign (non-cancerous) tumors treatment associated with the genetic condition TSC



ANDA Approval

• **Brimonidine 0.15%** – 1st ANDA approval after USL integration

Drug & CHC

- Outperforming drug and CHC operations run by Bora Health
- Introduced health and skincare products from the Japanese manufacturer SSP, and the French leader in OTC medicines, BOIRON, exclusively marketed in Taiwan.



- Successful strides in overseas markets + increasing end-market product development by Sunway :
 - Jointly launch Bora-labelled brand, **Dr. Bora**
 - Anti-hangover product : Monafit
 - Probiotics: TKLP01
 - Global Expansion—
 - Probiotics co-development/manufacturing with Thailand's Innobic
 - JV with GreatTree Pharmacy, GTSW, has kicked-off ANKASCIN across online channels

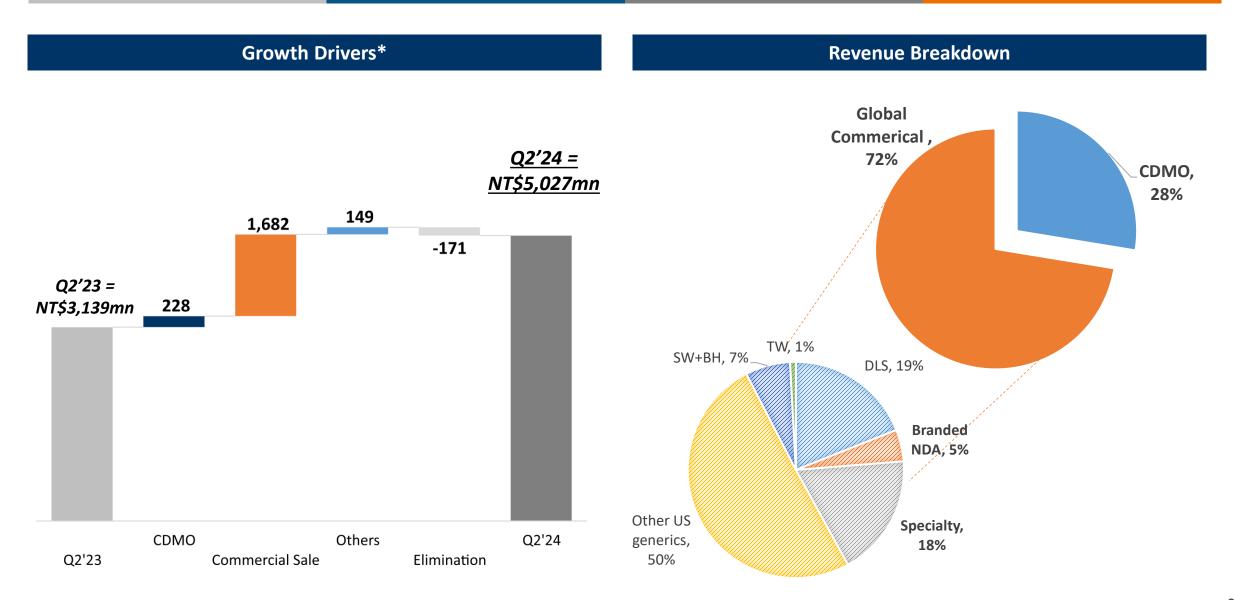






Strong Growth Momentum by "Dual-Engine" Strategies





Q2'24 Financials





Financial Highlights

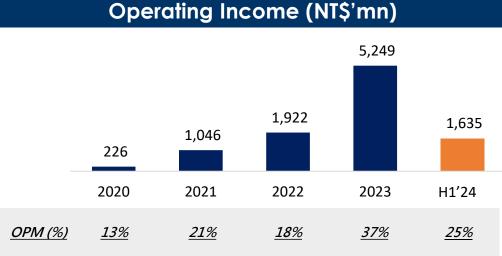
Key Financials			YoY		QoQ	Exclu. One-time
(in NTD millions, except for EPS)	Q2'24	Q2'23	%	Q1'24	%	Q2'24
Revenue	5,027	3,139	60%	2,857	76%	5,027
COGS	(3,076)	(1,414)		(1,352)		(3,064)
Gross Profits	1,951	1,724	13%	1,506	30%	1,964
GM %	39%	55%		53%		39%
S&M	(289)	(94)	206%	(201)	44%	(258)
G&A	(724)	(213)	240%	(320)	126%	(375)
R&D	(196)	(71)	178%	(94)	110%	(174)
Operating Expenses	(1,209)	(378)	220%	(614)	97%	(807)
Operating Income	743	1,347	-45%	892	-17%	1,157
OPM %	15%	43%		31%		23%
Non-OPEX						
Financial costs	(142)	(47)	204%	(32)	341%	(142)
Bargain Purchase Gains	799					0
Other gain/loss	113	(281)	-140%	124	-9%	113
Net Income Before Tax	1,512	1,019	48%	984	54%	1,127
Net Income	1,214	701	73%	744	63%	829
Basic EPS (NTD)	11.61	6.89	69%	7.07	64%	7.80

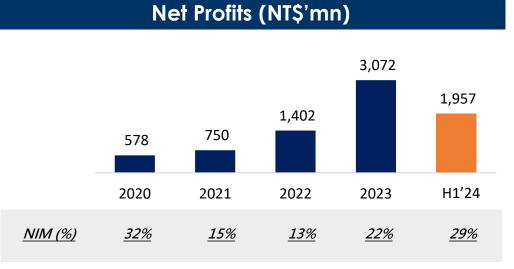
Another Record Year Expected with Outperforming Q2'24 Results











Strategic Investment into Tanvex – Deal Structure & Accounting Implications

Deal Structure Bora borg Pharmaceuticals 保瑞藥業 Bora tanvex bord Biologics 保瑞生技 泰福生技 (Bora Bio) Bora Bio's 1 share for Tanven's 1 share + 4 seats of board directors + Bobby Sheng will become the Chairman of Tanvex upon completion

Reference Date (tentative Q1'25) Tanvex to issue 72,707,800 shares to Bora in exchange of Bora Bio's equity Disposal gain = Tanvex's share price @reference date * # of shares issued book value of Bora Bio at Bora Pharma's book *Potential gain would be NT\$2bn based on Tanvex's

share price on 8/26

Bora bord Pharmaceuticals 保瑞藥業 30.5% tanvex 泰福生技 Bora bord Biologics 保瑞生技

Post Deal Structure

Accounting implications:

- Tanvex will be "Long term equity investment" of Bora
- Tanvex will NOT be part of Bora's consolidated statements
- Investment gain (loss) will be evaluated by "Equity method" based on Bora's shareholding % under Non-Opex items



3 Major Deals to Form a Global CDMO Platform YTD'2024



- ✓ The first US-based drug supplies under Bora Group
- √ 5 billion annual production for oral solid dosage form to meet the small molecule demand



- ✓ The first sterile injectable, fill/finish site under Bora Group
- Process development and commercialization for large and small molecule injectable, large molecule manufacturing capability and will bring world class large molecule customer



- ✓ Form the strategic alliance through subsidiary with merger and acquisition
- ✓ Acquire US based and FDA approved site for large molecule production and commercialization

Small molecule production capacity (Scale) and increase dosage forms (Scope)

Large molecule service extended (Scope) and commercialization (Scale)



CDMO capacity and capability for both large and small molecule are greatly stregthened

- 1st company to have the production capacity for OSD, semi solid, liquid, topical medication, sterile injectable and other dosage form all in house
- 1st company to have one stop service capability from early stage cell line screening, process development, analyzation and development of new biologics, manufacturing, and fill/finish.



Smooth USL Integration with Strong Growth Momentum





- ✓ USL contribute NTD 2 billion revenue for 2024Q2 (attribute to Global Commercial Sale)
- ✓ Streamline Integration Step by Step
 - 1 OPEX efficiency improvement

3PL transfer

TWi/USL portfolio integration is completed by July 1st

TWi/USL portfolio integration

2 R&D pipeline ramp-up

Outsourcing projects evaluation

To focus on high margin pipeline

All projects being jointly reviewed discussed
TWi initiated 2 R&D pipeline for specialty generics

- 3 Capacity for CDMO Operations
 - To optimize the capacity allocation within Bora Group across the world

Domestic demand in the US

Target timeline: Q1 2025

Ongoing, timetable has been set for each target, to be executed on the next 12 month



Camden Facility to officially contribute in Q3'24









Camden, Baltimore

127,900* ft²

4 Lines

~300 Employees

- ✓ 4 filling line for finished product
 Including 2 filling line sterile bottle (2 RABS vial) and 1
 bottle/injectable production line. The production is capable to produce 60,000 bottle per batch.
- ✓ Complete CDMO service from clinical trial to commercialization Support the filling for various experiment and commercialization, including freeze drying, vial, prefilled syringe and manufacturing and process, including analysis/stability testing, refrigeration and semi-automatic packaging
 - 20+ existing clients, including world leading large molecule companies
 Client scale range from international company, small/medium size innovative drug company and generic/biosimilar company
- ✓ Pass the inspection from various country's regulatory agency Including America, Korea, Japan, Australia, Russia, and others, able to meet the clients' need for diversified market



Strategic Alliance with Tanvex to Complete Biologics Capabilities in the US







Drug Substance

Commercialization and Capacity

Drug Product



tanvex



Boa seriou

Complex Biologics Platform Technology

Sterile Fill/Finish Technology

Extend the order cycle for

Capacity

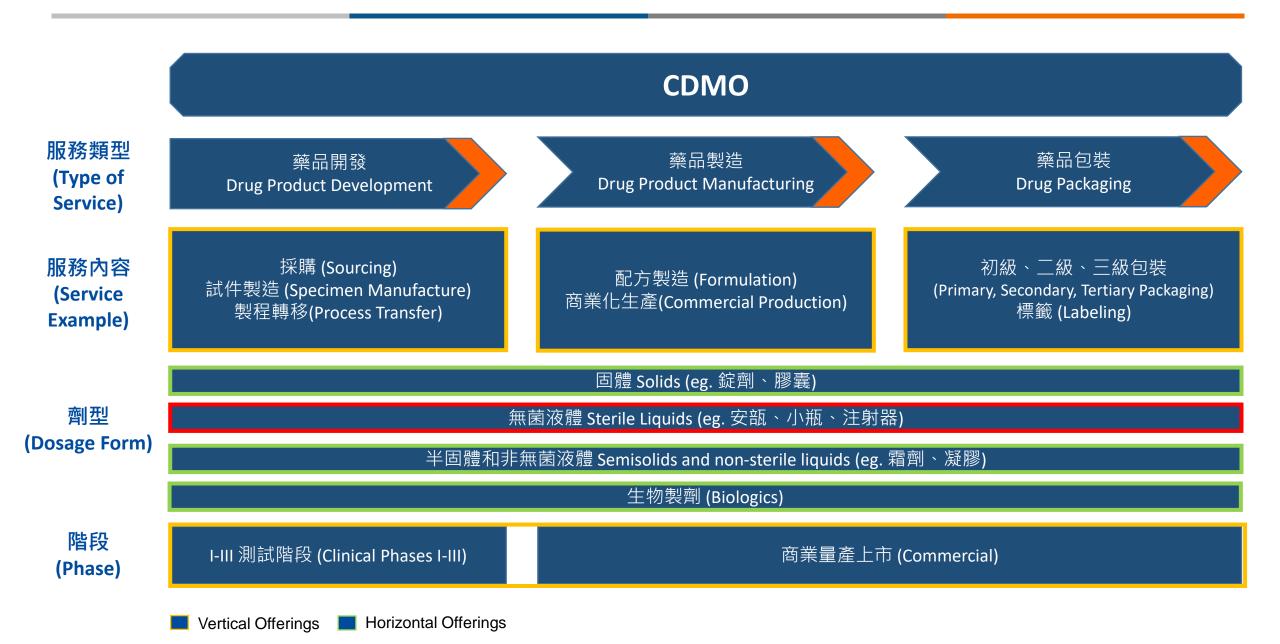
Extend the order cycle for current customer

Develop new customer and new order

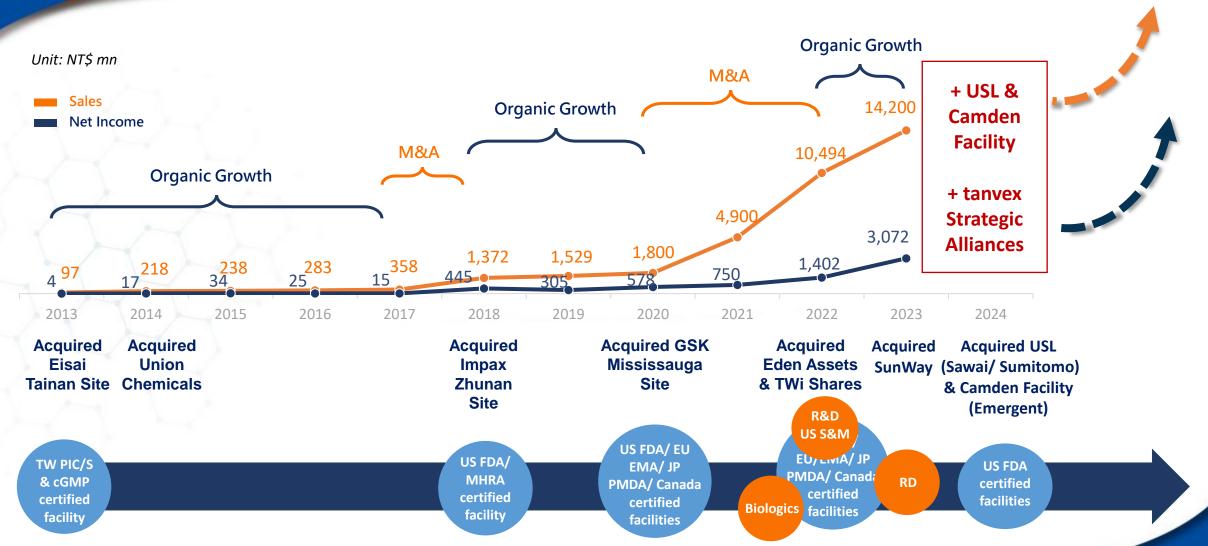
current customer

Develop new customer and new order

Truly Complete CDMO Capabilities to Grasp Market Opportunities



Business continues to grow + M&A/strategic alliances, Maximize shareholder value









Experienced **LEADERSHIP** team with proven track record of delivering results and consistently outperforming the market



保瑞集團 Bora Group



CAGR

STRONG GROWTH in CDMO and Rx Market continues to have high demand and attractive



Dual-engine model that allows for unique **COMPETITIVE ADVANTAGE** in organic growth

Clear and DISCIPLINED M&A

strategy to maximize capital utilization and shareholders' value